



**NORTHERN LIGHTS**  
COMMUNITY DEVELOPMENT  
CORPORATION

# MOVING FORWARD TOGETHER



2020 ANNUAL REPORT



**NORTHERN LIGHTS**  
COMMUNITY DEVELOPMENT  
CORPORATION

THE CORPORATION IS GUIDED BY  
FOUR FUNDAMENTAL PRINCIPLES:

equity,  
transparency,  
accountability  
& integrity

**GOALS AND OBJECTIVES**

The goals and objectives of the Northern Lights Community Development Corporation are “to facilitate the distribution of a portion of net proceeds derived from the Northern Lights Casino (or any successor thereof) located at the Peter Ballantyne Reserve No. 220, for charitable purposes to First Nations and Non-First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas (Bylaw No 1, Northern Lights Community Development Corporation, p.2)”

**MISSION STATEMENT**

The Northern Lights Community Development Corporation (NLCDC) mission is to promote the well-being of communities and organizations through financial contribution.

**VISION STATEMENT**

To achieve healthy, prosperous and sustainable communities.

“

As Board Chairperson of the Northern Lights Community Development Corporation (NLCDC), it is my pleasure to present the 2019-2020 Annual Report on behalf of the NLCDC Board of Directors.

”

With the continued success of the Northern Lights Casino, their outstanding efforts allows us to make significant contributions to both First Nations and non-First Nations organizations within our defined catchment area, bringing us one step closer to realizing our Vision and Mission statements; ‘to promote the well-being of communities and organizations through financial contribution’.

Since 2001, NLCDC has donated over \$88 million within our catchment area. This year, the Board approved over \$6.3 million in Grants and Donations toward projects aiming to fulfill our Mission statement. However, we were confronted with an extreme challenge with Covid-19 at the end of our fiscal year. We are meeting the challenge by adhering to safety guidelines and thanks to an Emergency Pandemic Response Gaming Grant from the Government of Saskatchewan we will continue to keep our Board and Staff operating for the following fiscal year.

Equity, Transparency, Accountability and Integrity. These principles are evident in every decision the Board makes to ensure the continued success of NLCDC.

New to our Board this year is Chief Louie Mercredi, Mayor Greg Dionne, and Chief Jeremy Norman. I look forward to working with them along with the rest of the Board for what will be an interesting year.

As usual, I would like to recognize and thank our General Manager, Blake Charles and his staff for all their hard work and their dedication to NLCDC. Sincerely,



**Brian Hardlotte**  
NLCDC Chairperson

As overseers of NLCDC, the Board is committed to the four fundamental principles that guide our corporation:

**GENERAL MANAGER'S MESSAGE**



Northern lights Community Development Corporation Board of Directors and staff are pleased to present the 2019 - 2020 NLCDC Annual Report.

NLCDC was faced with an unprecedented disruption at the tail end of our 2019 - 2020 fiscal year with Covid-19. However, we are thankful that most of the year's projects were completed or in progress by that time.

Thanks to an Emergency Pandemic Response Gaming Grant from the Government of Saskatchewan, NLCDC received a portion of the grant that will enable our Board and Staff to continue operation at a reduced capacity and provide some grants for the 2020 -2021 fiscal year.

Northern Lights Community Development Corporation is guided by four fundamental principles: Equity; Transparency; Accountability; and Integrity.

Northern Lights Community Development Corporation makes community allocations of its proceeds on a fair and equitable basis among First Nations charities and organizations and non-First Nation charities and organizations in a manner solely determined by the Board of Directors of the Corporation.

The NLCDC is focused on achieving healthy, prosperous and sustainable communities.

How, Ikosi Māka,

**Blake Charles**  
NLCDC General Manager



**BLAKE CHARLES**

Blake has a B.Ed degree, a graduate degree in Educational Foundations and a Masters in Northern Development and Governance. He is currently serving his 7th term as the GM of NLCDC.



**JUDY QUONG**

Born and raised in Prince Albert, Judy has many years experience in the Finance field. She has been involved with NLCDC since 2002, initially on a contract basis and now as a full-time staff member.



**JOCELYN LONGJOHN**

Jocelyn is a member of the Sturgeon Lake First Nation. Jocelyn started with Prince Albert Grand Council in 1998 and later transferred to NLCDC in 2006.



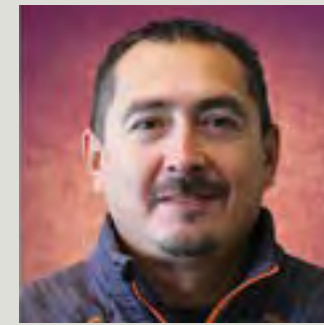
**INA WHITEHEAD**

Ina Whitehead is a member of the Red Earth Cree Nation. She is currently serving her first term as the representative of the Swampy Cree Sector.



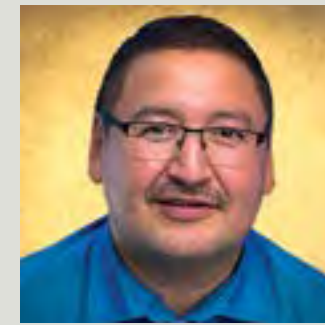
**MAYOR GREGG DIONNE**

After a very successful 27 year career in the property management business; Gregg served as a councillor for nine years before being elected Mayor in the City of Prince Albert.



**JOSEPH TSANNIE**

Joseph Tsannie is a member of the Hatchet Lake Denesuline Nation. He is currently serving his second term as Vice Chief for the Prince Albert Grand Council.



**LOUIE MERCREDI**

Louie Mercredi is a member of the Fond du Lac Denesuline Nation and is currently serving his first term as Chief. He was first elected into council in 2001, and was elected for Chief in 2017. Louie is presently serving his first term as the Athabasca Representative



**GARRY STANDING**

Garry Standing is a member of the Wahpeton Dakota Nation. Garry is currently serving his third term as councillor.



**YVONNE LONGJOHN**

Yvonne Longjohn is a member of the Sturgeon Lake First Nation, she has been the elder for NLCDC since 2010.



**FRANK ROBERTS**

Frank Roberts is from the Montreal Lake Cree Nation and is serving his first term as Chief, prior to becoming Chief, Frank was a councillor for his community for 12 years.



**LOREN SPROAT**

Loren Sproat brings with him a wealth of community involvement, decades of leadership, management, marketing, promotions and event experience in Prince Albert and throughout Saskatchewan



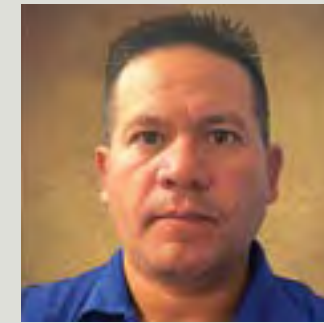
**BRUCE MORIN**

Bruce Morin represents the Agency Chiefs Tribal Council. Chief Morin has been a leader at Big River First Nation for over 30 years, first serving 16 years on band council and currently Chief of Big River First Nation since October 1999 and has a mandate until October 2019.



**BRIAN HARDLOTTE**

Brian is a member of the Lac La Ronge Indian Band. He served in the capacity of councillor for his community of Stanley Mission and then went on to serve as a Vice Chief for two terms. He is now serving his first term as Grand Chief of Prince Albert Grand Council.



**JEREMY NORMAN**

Jeremy Norman is a member of the Flying Dust First Nation and is currently serving his first term as Chief. He has been involved with the Flying Dust Administration for over 17 years in a few positions; TLE Coordinator, Recreation Director and as a member of Council for 3 terms.



**SHIRLEY HENDERSON**

Shirley Henderson is a member of the Montreal Lake Cree Nation. She has been involved with PAGC Women's Commission since its inception and currently serves as their Chairperson. Shirley is one of the original Board members for NLCDC.



HIGHLIGHTED **PROJECTS**

# The Rose Garden Hospice

The Rose Garden Hospice Association (RGHA) is committed to providing compassionate, holistic care to people with a terminal illness and grief and loss support for their loved ones. The not-for-profit association was incorporated in 2008. The mission and vision statements include, "A very special home for very special people."

Don Daschuk began gathering support for a local hospice in 2008 after his late wife, Rose, passed away in hospital while battling with cancer. Marina (née Daschuk) Mitchell is Don and Rose's daughter and is the past chair of the RGHA. They hoped to use what they learned from their experience and research about hospice to help others who need end of life, palliative care.

In 2016, Fred Trach donated ten acres of land within City limits as a building site for the Rose Garden Hospice. The land is located on Marquis Road, between 4th and 6th Avenue West. For Trach and others, a having palliative care facility to serve northern Saskatchewan is very important. Trach's wife, Anne, passed away in 2013 after an 11-year battle with cancer.

The building was designed by the architecture firm, AODBT, of Prince Albert. It includes a non-denominational chapel for contemplation, prayer, quiet gatherings and celebrations of life, a large common area, an indoor playroom and some counselling spaces. The plans are for a ten-bed facility within a 10,000 square-foot building. RGHA needs to raise \$4 million to cover building

and upfitting the facility, developing the parking lot and landscaping. The Board and fund-raising committee have raised approximately \$2,400,000. RGHA continues to seek donations from companies and private donors. They also plan to host some public fundraising events like a radiothon or events of that nature.

Operational plans include expert care providers; health practitioners, therapists, a social worker, spiritual care providers and others who are committed to personalizing and humanizing the end of life experience. There will be round the clock care by professional nursing staff. The hospice will offer families personal support, companionship, bereavement and spiritual support integrated into a home-like setting.

RGHA will ensure the new hospice provides a high-quality care option for people nearing the end of life, and helps the Saskatchewan Health Authority

achieve a full range of palliative care services for Prince Albert area.

The RGHA is comprised of volunteers who are committed to assisting with individual care plans, raising awareness, advocating for support, raising operational funds and capital. The board will also oversee the construction and operation of the hospice.

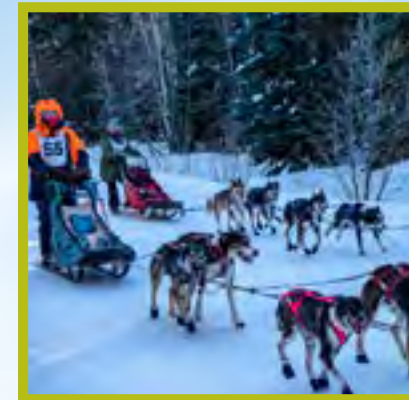
Board members examined the demographics of the service area, established strategic goals and objectives, determined funding requirements, created a budget and secured commitments from community leaders. They established an organizational structure and strategic leadership model. The organization has also defined operational policies and procedures for the hospice through research and engaged community collaboration.





HIGHLIGHTED PROJECTS

# Canadian Challenge Sled Dog Race



On February 17, 2020, dog mushers met in Prince Albert in preparation for the annual Canadian Challenge Sled Dog Race.

Teams would then leave the start chute at 2-minute intervals and head south to do an initial stage that would take them on a trail that went south past Anglin Lake and then looped back to Elkridge. Teams in the 6-dog, 70-km race would finish when they got back to Elkridge. Teams in the 8-dog, 275-km race would continue on north to finish in La Ronge. And, finally, teams in the main 12-dog, 500-km race would continue on past La Ronge to Grandmother's Bay and Stanley Mission before returning from the north to finish in La Ronge.

The morning of February 18, saw 13 mushers hooking up their teams at Elkridge. The weather was a cool

- 25 C, so mushers prepared their teams by putting booties on their dogs' paws to protect them from icing up. Some dogs also got jackets and leggings that could be taken off as the weather warmed. As the start time approached, the barking in the start area got louder with every dog eager to run. Finally, with the start clock reaching 12:00 noon, teams hit the trail and the race was on.

Although unforeseen circumstances prevented some regular Challenge mushers from racing in 2020, the race was a good success. This was thanks to a large number of dedicated volunteers, the Canadian Rangers who did an enormous amount of work building the race trail, and the sponsors who allowed the Race Committee to pay expenses and provide mushers with prize payouts.

The Canadian Challenge is especially grateful to the Northern Lights Community Development Corporation for being a major sponsor of the race. Its generous contribution has gone a long way to supporting the sport of distance dog racing and preserving a link to northern traditions that go back into the mists of time.

Looking ahead, the Canadian Challenge's Race Committee is already planning next year's race. The Covid-19 pandemic presents some obstacles. Fundraising will be more difficult. And mushers from out-of-province may have unforeseen travel barriers. The Race Committee is therefore simplifying the upcoming race's format. The 8-dog race and the 12-dog race will be combined into a 10-dog race, and

the 10-dog distance will be set at 336 km (200 miles). As for the 6-dog race, it will still be offered as a short race option.

So far, the Challenge's race changes have been well received by the distance mushing community. There have been several sign-ups for the 10-dog race already. And early indications are that the Challenge will continue to be a qualifying race for both the Iditarod and the Yukon Quest. Things are looking good for 2021.

Sid Robinson





HIGHLIGHTED **PROJECTS**

# New Portable Skateboard Park at Parkland Community Club

Skateboard and BMX Parks are very popular attractions for youths. They provide the opportunity to take part in an activity that builds their body and mind and keeps them away from non-productive social activities. The City of Prince Albert is proud of the Skateboard Park which is located on the West Side of Prince Albert. The City has identified the Outdoor hockey rink area at the Parkland Community Club as a prime location for this Skateboard and BMX park.

In order to set up the apparatus, the surface needs to be paved, this also will assist in more rapid installation of ice in the winter months. Since this Skateboard and BMX apparatus is portable, it will be removed in the fall and stored over the winter, so skating can take place on the outdoor rink, again maximizing the free recreation opportunities for youth primarily in the West Flat area of the City.





HIGHLIGHTED **PROJECTS**

# Wahpeton Dakota Nation Wacipi Pow Wow

It's a celebration of life, of honor and of Tradition and Ceremony, this is what we "Wahpeton Dakota Nation" demonstrate during our bi-annual Pow Wow. During the Pow Wow we take time to honor those who come to join us in our celebration, we honor with the Star Blanket "Symbol of Life".

Chief SFNVA Steven Ross, and we honor with Dance our children and adults dressed beautiful in their regalia, dancing in the arbor.

We would like to give a big wopida tanka (Big Thank You) to NLDC who play a big part in our celebrations within Wahpeton Dakota Nation.

The Star Blanket is wrapped around PAGC Grand Chief Brian Hardlotte, Vice Chief Jobb and Grand





# STRATEGIC PLANNING SESSION

## Purpose of the Strategic Planning Session

The retreat's purpose was to review the strategic plan developed in the prior year and make revisions based on any new priorities, goals and strategies. The strategic plan is a work in progress, subject to further internal review, discussion and refinement. This year's strategic planning was facilitated by Brad Michael B.Sc. LL.B.

## Overview of the Strategic Planning Session

The structured session focused on engaging participants to brainstorm and share ideas to develop a strategic plan. This included the sharing of ideas and concerns using a variety of techniques and then refining the results through a series of exercises and discussions until a plan emerged.

The NLCDC Board and staff provided a preliminary assessment of the current challenges that may have an impact on its ability to achieve the results it seeks with respect to its financial and human resource capacity and expectations.

Once they had identified issues where the NLCDC Board and staff were demanding results, these critical issues were prioritized and then converted into a Vision Statement, a Mission Statement and a prioritized Strategic Plan.

## RESULTS OF THE RETREAT

The retreat produced a Vision Statement, Mission Statement for consideration, along with goals and a Strategic Plan for the NLCDC Board and staff. The Strategic Plan is meant to focus the efforts and activities of the NLCDC Board and staff on what can be accomplished to address the critical issues that they identified requiring exceptional results.

## GOALS

The following broad goals were identified by the NLCDC Board and staff to achieve the Mission Statements. Specific strategies are identified in the next section to achieve these goals.

1. The Northern Lights Community Development Corporation seeks the well-being of the communities of the catchment area through support of community development initiatives.
2. The Northern Lights Community Development Corporation excels in managing its financial resources to best serve the partner communities of the catchment area.
3. The Northern Lights Community Development Corporation seeks to enhance its public profile among the communities of NLCDC catchment area and the general public.
4. The Northern Lights Community Development Corporation adheres to the principles of sound governance practices.

## STRATEGIES

The NLCDC Board and staff undertook an exercise that developed the following strategies that are to focus the activities and efforts of the NLCDC staff to achieve the vision and mission statements. Each are presented in the order of priority as indicated by the "points" with each strategy.

### 1. Improve Allocations to NLCDC Communities 40 POINTS

An effort will be made to assist grant applicants are compliant with the application and reporting processes.

NLCDC should operate within their operating budgets to maximize the best results in grant applications to the communities.

### 2. Identifying Community Funding Gaps 12 POINTS

Work with NLCDC catchment area communities to identify funding gaps and make those funding gaps a priority in future funding grants.

### 3. Reporting 7 POINTS

Work with NLCDC catchment area communities and grant recipients to ensure they understand and meet the requirements for reporting. Communicating the reporting requirements effectively will achieve the desired results.

### 4. Increase the Public Presence of the NLCDC 19 POINTS

The NLCDC will increase its public presence by promoting its work and activities to the catchment area communities through increased advertising through print, radio and social media.

That updates should be monthly. In addition to these efforts the NLCDC Board and staff should try to engage the catchment area communities directly by participating in community events and activities.

By doing so, the public will have a greater appreciation for the good work of the NLCDC.

### 5. Governance 14 POINTS

The NLCDC Board and staff must adhere and operate within its policies and procedures to best serve its catchment area communities.

### 6. Regular Policy Review 7 POINTS

The NLCDC will review its policies and procedures annually.

## CONCLUSION

It is recommended that an annual review of the strategic plan be conducted, to ensure it is relevant and effective.

This year's strategic planning process revealed that the NLCDC Board and staff have changed their priorities. Last year the group felt that governance and adherence to policies and procedures were the priority. This year the group felt that the priority was to improve its service to the communities of the NLCDC catchment area. This shows the value of the organization to conduct regular reviews of its strategic plan.





# INDEPENDENT AUDITOR'S REPORT

## To the Members of Northern Lights Community Development Corporation:

### MANAGER'S RESPONSIBILITY

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian accounting standards for not-for-profit organizations and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed entirely of Directors who are neither management nor employees

of the Corporation. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Corporation's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

July 16, 2020

## To the Members of Northern Lights Community Development Corporation:

### INDEPENDENT AUDITOR'S REPORT

#### Opinion

We have audited the financial statements of Northern Lights Community Development Corporation (the "Corporation"), which comprise the statement of financial position as at March 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### Independent Auditor's Report (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prince Albert, Saskatchewan

July 16, 2020  
Chartered Professional Accountants



## Statement of Financial Position

As at March 31, 2020

	2020	2019
<b>ASSETS</b>		
<b>Current</b>		
Cash	3,261,451	2,233,906
Reserve cash (Note 3)	583,594	1,068,113
Marketable securities (Note 4)	450,450	—
Accounts receivable	3,900	1,216
Accrued interest	2,741	—
Prepaid expenses and deposits	1,583	1,506
	<b>4,303,719</b>	<b>3,304,741</b>
Capital assets (Note 5)	40,332	733
	<b>4,344,051</b>	<b>3,305,474</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accruals	14,102	12,272
Community contributions payable	3,252,830	2,224,356
	<b>3,266,932</b>	<b>2,236,628</b>
Subsequent events (Note 8)		
<b>NET ASSETS</b>		
Invested in capital assets	40,331	733
Internally restricted net assets (Note 3)	583,594	1,068,113
Internally restricted legacy fund (Note 3)	453,194	—
	<b>1,077,119</b>	<b>1,068,846</b>
	<b>4,344,051</b>	<b>3,305,474</b>

Approved on behalf of the Board




Director

Director

## Statement of Operations

For the year ended March 31, 2020

	2020	2019
<b>REVENUE</b>		
Gaming proceeds	7,174,659	7,573,222
Interest income	15,600	10,582
<b>Total revenue</b>	<b>7,190,259</b>	<b>7,583,804</b>
<b>DIRECT EXPENSES</b>		
Salaries and benefits	180,169	172,110
Advertising	17,150	16,716
Information technology	5,100	3,600
Professional services	3,601	3,492
Office supplies	1,897	1,859
	<b>207,917</b>	<b>197,777</b>
<b>GOVERNANCE EXPENSES</b>		
Board governance	216,635	206,050
Meeting costs	13,710	11,908
Joint Chiefs meeting costs	4,758	—
Insurance	4,623	4,540
	<b>239,726</b>	<b>222,498</b>
<b>ADMINISTRATION EXPENSES</b>		
Salaries and benefits	179,119	172,110
Promotions	63,179	49,768
Management fees	44,504	43,867
Sponsorships and donations	38,269	48,650
Rent and occupancy	37,419	37,419
Advertising	31,580	31,517
Travel	24,661	26,078
Amortization	16,724	6,208
Professional services – audit	14,498	10,443
Professional development	11,309	17,294
Professional services – legal	10,307	7,002
Telephone and cellular	5,198	8,426
Office supplies	6,167	5,591
Repairs and maintenance	3,172	4,316
Long service awards	1,050	—
Bank charges and interest	804	551
Minor equipment	792	148
	<b>488,751</b>	<b>469,389</b>
<b>COMMUNITY CONTRIBUTIONS</b>		
Community contributions	6,304,083	6,392,242
De-committed community contributions	(46,491)	(141,099)
	<b>6,257,593</b>	<b>6,639,837</b>
<b>Total expenses</b>	<b>7,193,986</b>	<b>7,572,389</b>
<b>Excess (deficiency) of revenue over expenses before other items</b>	<b>(3,727)</b>	<b>442,997</b>
<b>Other items</b>		
Gain on disposal of capital assets	12,000	—
<b>Excess of revenue over expenses</b>	<b>8,273</b>	<b>442,997</b>

## Statement of Changes in Net Assets

For the year ended March 31, 2020

	Invested in capital assets	Internally restricted net assets	Legacy fund	Unrestricted	2020	2019
<b>Net assets, beginning of year</b>	733	1,068,113	—	—	<b>1,068,846</b>	625,849
<b>Excess of revenue over expenses</b>	(4,724)	—	3,194	9,803	<b>8,273</b>	442,997
<b>Net purchases of capital assets</b>	44,322	—	—	(44,322)	—	—
<b>Net transfer to (from) legacy fund</b>	—	(450,000)	450,000	—	—	—
<b>Net transfer to (from) internally restricted net assets (note 3)</b>	—	(34,519)	—	34,519	—	—
<b>Net assets, end of year</b>	40,331	583,594	453,194	—	<b>1,077,119</b>	1,068,846

## Statement of Cash Flows

For the year ended March 31, 2020

	2020	2019
<b>Cash provided by (used for) the following activities</b>		
<b>OPERATING</b>		
Excess of revenue over expenses	8,273	442,997
Amortization	16,724	6,208
De-committed community contributions	(46,491)	(141,099)
Gain on disposal of capital assets	12,000	—
	<b>(9,494)</b>	<b>308,106</b>
Changes in working capital accounts		
Accounts receivable	(2,685)	(174)
Accrued interest	(2,741)	—
Prepaid expenses and deposits	(77)	(6)
Accounts payable and accruals	1,830	(9,070)
Community contributions payable	1,074,965	931,502
	<b>1,061,798</b>	<b>1,230,358</b>
<b>INVESTING</b>		
Purchase of marketable securities	(450,450)	—
Purchase of capital assets	(56,322)	—
Proceeds on sale of capital assets	(12,000)	—
	<b>(518,772)</b>	<b>—</b>
<b>Increase in cash resources</b>	<b>543,026</b>	<b>1,230,358</b>
<b>Cash resources, beginning of year</b>	<b>3,302,019</b>	<b>2,071,661</b>
<b>Cash resources, end of year</b>	<b>3,845,045</b>	<b>3,302,019</b>
<b>Cash resources are composed of:</b>		
Cash	3,261,451	2,233,906
Reserve cash	583,594	1,068,113
	<b>3,845,045</b>	<b>3,302,019</b>

## Notes to the Financial Statements

For the year ended March 31, 2020

### 1. INCORPORATION AND NATURE OF THE ORGANIZATION

Northern Lights Community Development Corporation (the "Corporation") was incorporated under the Non profit Corporations Act, 1995, of Saskatchewan and thus is exempt from income taxes under Part I of the Income Tax Act ("the Act"). In order to maintain its status as a registered not-for-profit organization under the Act, the Corporation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Corporation's purpose is to distribute funds for charitable purposes to First Nations charities and organizations and Non First Nations charities and organizations in the communities in which the Corporation is located and in the surrounding area. The Corporation receives funding from the Government of Saskatchewan as a distribution of a portion of net proceeds derived from the Northern Lights Casino.

### 2. CHANGE IN ACCOUNTING POLICY

#### Capital Assets Held by Not-for-Profit Organizations

Effective April 1, 2019, the Corporation adopted the Accounting Standard Board's (AcSB) new accounting standards improvements for not-for-profit organizations related to capital assets under Section 4433 Tangible Capital Assets Held by Not-for-Profit Organizations. Applying this new Section results in changes to the determination of impairment and write-downs of capital assets and allows for the recognition of partial impairments of these assets.

Pursuant to the transitional provisions, this change was applied prospectively, and the prior periods have not been restated. There is no impact of this change in accounting policy for March 31, 2020.

### 3. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada, and include the following significant accounting policies:

#### Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in reserve cash.

#### Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can be reasonably determined.

Amortization is provided using the various method at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Automotive	straight line	30 %
Computer equipment	straight line	55 %
Equipment	straight line	5 years
Leasehold improvements	straight line	5 years

#### Internally restricted funds

In 2020, the Corporation's board of directors internally restricted \$583,594 (2019 - \$1,068,113) of unrestricted net assets to be used for emergency funding. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

In 2020, the Corporation's board of directors internally restricted \$453,194 (2019 - \$nil) of legacy funds to be used for a large community contribution in the future. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

#### Revenue recognition

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

#### Allocation of expenses

The Corporation incurs a number of general support expenses that are common to the administration of the Corporation.

Salaries and benefits expense reported in the statement of operations of \$360,338 (2019 - \$344,220) are reported after allocation of 50% (2019 - 50%) between direct and administration expenses. Office supplies expenses reported in the statement of operations of \$8,064 (2019 - \$7,450) are reported after allocation of \$1,897 (2019 - \$1,859) to direct expenses. Advertising expenses reported in the statement of operations of \$48,730 (2019 - \$48,233) are reported after allocation of \$17,150 (2019 - \$16,716) to direct expenses.

#### Community contributions

The Corporation meets its objectives by providing charitable contributions to First Nation communities, charities and organizations and Non First Nation charities and organizations. The Corporation holds back a percentage of funding approved for charitable contributions until the recipient organizations provide reporting on the use of funds. As at March 31, 2020 the Corporation de-committed \$46,491 (2019 - \$141,099) of these holdbacks payable as no reporting was received from recipient organizations.

#### Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

#### Financial instruments

The Corporation recognizes its financial instruments when the Corporation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with CPA Canada 3840 Related Party Transactions (refer to Note 6).

At initial recognition, the Corporation may irrevocably elect to subsequently measure any financial instrument at fair value. The Corporation has not made such an election during the year. Fair value is determined by using

recent arm's length transactions. All financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at amortized cost or cost.

#### Financial asset impairment:

The Corporation assesses impairment of all of its financial assets measured at cost or amortized cost. The Corporation groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group, there are numerous assets affected by the same factors, or no asset is individually significant. Management considers whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Corporation determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Corporation reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Corporation reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of revenue over expenses in the year the reversal occurs.

### 4. MARKETABLE SECURITIES

	2020	2019
Measured at cost:		
Short-term GIC	450,450	—

Marketable securities is comprised of a non-redeemable guaranteed investment certificate in the amount of \$450,450 (2019 - \$nil) maturing December 17, 2020 with an interest rate of 2.12%.

### 5. CAPITAL ASSETS

		2020	2019
	Cost	Accumulated amortization	Net book value
Automotive	52,667	14,483	38,184
Computer equipment	15,352	13,204	2,148
Equipment	25,791	25,791	—
Leasehold improvements	31,686	31,686	—
	125,496	85,164	40,332
			733

During the year, there was a non-cash disposal of equipment. Equipment disposed of was fully amortized and did not result in a gain or loss.

### 6. RELATED PARTY TRANSACTIONS

During the year, the Corporation purchased services from entities that are under common control and/or influence as follows:

Prince Albert Grand Council Administration Services Agreement in the amount of \$74,275 (2019 - \$89,556). The annual fee is based on the annual budget approved by the Northern Lights Community Development Corporation's Board of Directors. This agreement expires on March 31, 2022.

As well during the year, the Corporation distributed funds to various First Nation groups which have representation on the Board of Directors of the Corporation. These transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

### 7. FINANCIAL INSTRUMENTS

The Corporation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Corporation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

#### Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Corporation is exposed to interest rate risk with respect to cash and term deposits, all of which are expected to be realized within one year, with only the cash subject to floating interest rates.

### 8. SIGNIFICANT EVENT

During the year there was a global outbreak of COVID-19 (coronavirus), which resulted in the temporary closure of the Northern Lights Casino. This is expected to negatively impact revenues of the Corporation as revenues are based on net proceeds derived from the Northern Lights Casino as mandated by Section 7 of the Framework Agreement.

At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the Corporation's revenues and for how long, although early indications are there could be a potential decrease in revenues of up to 70%. Future revenues and grant allocations will depend on future developments that are highly uncertain and that cannot be predicted with confidence. The uncertainties include when the Northern Lights Casino will be allowed to reopen and once reopened how much the net proceeds of the Northern Lights Casino are affected. The net proceeds of the Northern Lights Casino could be impacted by, but not limited too, potential government restrictions on capacity, potential reductions in demand for gaming, and overall increased operating costs due to additional precautions required to be taken.

In the short term, the Corporation plans to adjust grant allocation and other expenses to maintain operations with funding reductions.





# 2019 - 2020 PROJECTS

## COMMUNITY INFRASTRUCTURE

FIRST NATION/ORGANIZATION	PROJECT
Agency Chiefs Tribal Council	Road Building Equipment
Army, Navy & Airforce Veterans	Dishwasher Replacement
Big River First Nation	CAT Wheel Loader
Birch Narrows Dene Nation	Unit #2 Renovations
Black Lake First Nation	Zamboni Purchase
Black Lake First Nation	Septic Truck Purchase
Black Lake First Nation	Communication Centre
Buffalo River Dene Nation	Construction of Cabins
Buffalo River Dene Nation	Zamboni Purchase
Buffalo River Dene Nation	Zamboni Purchase
City of Prince Albert	New Portable Skateboard Park
Clearwater River Dene Nation	School Bus Purchase
Cumberland House Cree Nation	Zamboni
English River First Nation	Fish Plant Upgrade
Flying Dust First Nation	O&M Mower Upgrade
Flying Dust First Nation	Graveyard Expansion
Fond du Lac First Nation	Pine Channel Dock Upgrade
Fond du Lac First Nation	Community Beach Development
James Smith Cree Nation	43 North Road Renovation
James Smith Cree Nation	Auto Recyclers/Wreckers
James Smith Cree Nation	Post Secondary Classroom
King George Public School	Pre Kindergarten Outside Area
LLRIB Grandmothers Bay	Youth Lodge PH I
LLRIB Grandmother's Bay	Teacherage Lodge
LLRIB Hall Lake	Purchase Community Van
LLRIB Hall Lake	Sikachu Hall Equipment
LLRIB La Ronge	Splash Park Equipment
LLRIB La Ronge	Graveyard Expansion
LLRIB La Ronge	Housing Upgrades
LLRIB Little Red	Housing Upgrades
LLRIB Little Red	Community Store Upgrade
LLRIB Little Red	Community Housing Upgrades
LLRIB Little Red	Community Housing Upgrades Ph III
LLRIB Stanley Mission	Convenience Store Expansion
LLRIB Sucker River	Store Equipment
Makwa Sahgaiehcan First Nation	Band Office Renovations
Makwa Sahgaiehcan First Nation	Purchase of Youth Rec Van
Meadow Lake Tribal Council	Reception Area Furniture
Ministikiwan Lake Cree Nation	Purchase of Handicap Bus
MLCN Little Red	Grader Purchase
Montreal Lake Cree Nation	Hydrovac Trailer Purchase
Montreal Lake Cree Nation	Quonset
PBCN Deschambault Lake	Community Improvements
PBCN Deschambault Lake	Community Church Renovations
PBCN Pelican Narrows	Frog Portage Repairs
PBCN Pelican Narrows	Band Office Ph III

PBCN Sandy Bay	Fencing
PBCN Sandy Bay	Lot Improvements Ph III
PBCN Southend	Band Hall Parking Lot
PBCN Sturgeon Landing	Renewable Energy Concept Plan
PBCN Sturgeon Landing	Saw Mill & Lodging Project
Pelican Lake First Nation	Chamekese Resort Upgrade
Pelican Lake First Nation	Storage Building
Prince Albert Grand Council	Sen Allen Bird Memorial Centre
Prince Albert Grand Council	Healing Lodge Bathroom Upgrades
Prince Albert Grand Council	Greenhouse Project
Red Earth Cree Nation	Generator Purchase
Red Earth Cree Nation	Store Expansion Ph II
Red Earth Cree Nation	Replace Coolers
Rose Garden Hospice Association	10 Bed Palliative Hospice
SHARE	Purchase of Photocopier
Shoal Lake Cree Nation	Airboat Purchase
Shoal Lake Cree Nation	Electronic Sound System
St Micheal's Parish	Replace Shingles
Sturgeon Lake First Nation	Community Hall Door Replacement
Sturgeon Lake First Nation	RCMP Office
Witchekan Lake First Nation	Storage Unit Ph II
Witchekan Lake First Nation	Storage Unit Ph III
Witchekan Lake First Nation	Storage Unit

## ECONOMIC DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
PBCN Deschambault Lake	Commerical Fisherman
Cumberland House Cree Nation	Summit of Treaty 5
LLRIB Hall Lake	Boundary Cut
Meadow Lake Tribal Council	Community Newsletter
PBCN Deschambault Lake	Gas & Confectionary Store
PBCN Kinoosao	Commercial Fishers Dock
PBCN Sturgeon Landing	Forest Resource Development Ph II
Peter Chapman Band	Land Claims Negotiations
Prince Albert Grand Council	Sk Cooperative Fisheries
Sturgeon Lake First Nation	Community Transportation #6
Sturgeon Lake First Nation	Community Transportation #7
Sturgeon Lake First Nation	Community Transportation #8
Sturgeon Lake First Nation	Community Hall Camera System
Sturgeon Lake First Nation	Community Transportation #9

## SOCIAL DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Carlton Comprehensive High School	Carlton Crushes Cancer
Catholic Family Sevices of PA	Calming the Storm
Fond du Lac First Nation	Suicide Prevention Conference

La Cooperative de L'Ecole des Petits	Get Wild Camps
La Plonge First Nation	Tsutiina Language Summit
LLRIB La Ronge	Women's Wellness Initiative
LLRIB La Ronge	Family Wellness Project
Make A Wish Saskatchewan	Adopt A Wish
North East Outreach Support Services	Grow With Us Campaign
Ovarian Cancer Society	Ladyballs Show and Tell
PA & Area Alcohol Steering Committee	Let's Start the Conversation
PBCN Deschambault Lake	Food Hampers
PBCN Sandy Bay	Christmas Hampers
PBCN Sandy Bay	Community Event Tent
PBCN Sandy Bay	Holiday Hampers
PBCN Sandy Bay	New Years Fire Works
PBCN Sturgeon Landing	Christmas Dinner & Hampers
PBCN Urban	Suicide Prevention Conference
PBCN Urban	Indigenous Women's Conference
Prince Albert Downtown Business	2020 Street Fair
Prince Albert Grand Council	Remembrance Day Service
Prince Albert Grand Council	Family Christmas Dinner
Prince Albert Regional Beef Show	Beef Show and Sale
Prince Albert Share A Meal	Greenleaf Project
Red Earth First Nation	Meyoyawin Community Work
Share A Meal/PA Food Bank	Greenleaf Project
St Mary Daycare Inc	Teen Infant Accessibility Program
TRI 4 Kids 4 Camp	Annual Camp

## CULTURE

FIRST NATION/ORGANIZATION	PROJECT
LLRIB Little Red	Woodland Cree Gathering
Agency Chiefs Tribal Council	Cultural Activity
Beardy's & Okemasis Cree Nation	Annual Pow Wow
Big River First Nation	Cultural Activity
Birch Narrows Dene Nation	Cultural Activity
Black Lake First Nation	Cultural Activity
Buffalo River Dene Nation	Treaty Day Celebrations
Carlton Comprehensive High School	Aboriginal Day Celebrations
Chakastaypasin Band	Cultural Activity
English River First Nation	Treaty Day Celebrations
Gateway North Sled Dog	Canadian Challenge Sled Dog
Hatchet Lake Dene Nation	Trapper's Assistance
Hatchet Lake Dene Nation	Cultural Gathering
James Smith Cree Nation	Annual Traditional Pow Wow
Kistahpinanihk Padding Club	Youth Paddle Sport Program
La Plonge First Nation	Treaty 10 Gathering
LLRIB Grandmother's Bay	Woodland Cree Gathering
LLRIB Grandmother's Bay	Cultural Activity
LLRIB Hall Lake	Woodland Cree Gathering
LLRIB Hall Lake	Cultural Gathering
LLRIB Hall Lake	Cultural Activity
LLRIB Hall Lake	Cultural Site
LLRIB Hall Lake	Trappers Training
LLRIB Hall Lake	Winter Festival
LLRIB Hall Lake	Cultural Activity
LLRIB La Ronge	Woodland Cree Gathering
LLRIB LaRonge	JRMCC Trappers Festival
LLRIB LaRonge	Traditional Lands
LLRIB Little Red	Cultural Activity
LLRIB Stanley Mission	Woodland Cree Gathering
LLRIB Stanley Mission	Cultural Activity
LLRIB Sucker River	Summer Cultural Festival
LLRIB Sucker River	Woodland Cree Gathering

LLRIB Sucker River	Cultural Activity
LLRIB Sucker River	Trappers Festival
Makwa Sahgaiehcan First Nation	18th Annual Pow Wow & Treaty Day
Meadow Lake Tribal Council	Cultural Activity
Ministikiwan Lake Cree Nation	Treaty Day Celebrations
MLCN Little Red	Woodland Cree Gathering
MLCN Little Red	Cultural Camp
Montreal Lake Cree Nation	Woodland Cree Gathering
Northern Sport Cultural & Rec	Northern Spirits
PA Downtown Business Improvements	Riverbank History Storyline
PA Historical Society	Display of FN & Metis Artifacts
PA Indian Metis Friendship Centre	National Aboriginal Day
PA Multicultural Council	Canada Day 2019 Celebration
PA Multicultural Council	Tapestrama
PBCN Denare Beach	Woodland Cree Gathering
PBCN Denare Beach	Cultural Rec Fall Gathering
PBCN Denare Beach	Cultural Resource Research
PBCN Denare Beach	Christmas Feast & Hampers
PBCN Denare Beach	Treaty Day Celebrations
PBCN Deschambault Lake	Woodland Cree Gathering
PBCN Deschambault Lake	Cultural Activity
PBCN Kinoosao	Woodland Cree Gathering
PBCN Pelican Narrows	Woodland Cree Gathering
PBCN Pelican Narrows	Winter Festival
PBCN Pelican Narrows	Cultural Activity
PBCN Sandy Bay	Woodland Cree Gathering
PBCN Sandy Bay	4th Annual Round Dance
PBCN Southend	Woodland Cree Gathering
PBCN Sturgeon Landing	Cultural History
PBCN Sturgeon Landing	Lac Ste Anne Pilgrimage
PBCN Urban	2019 Urban Treaty Day
PBCN Urban	Woodland Cree Gathering
PBCN Urban	Cultural Activity
PBCN Sturgeon Landing	Woodland Cree Gathering
Pelican Lake First Nation	Cultural Activity
Peter Chapman Band	Cultural Activity
Prince Albert Grand Council	Athabasca Sector Gathering
Prince Albert Grand Council	Traditional Hand Games
Prince Albert Grand Council	Northern SK Trappers Assoc
Prince Albert Grand Council	Cultural Activity
Prince Albert Winter Festival Society	2020 Winter Festival
Red Earth Cree Nation	Treaty 5 Summit
Shoal Lake Cree Nation	Treaty 5 Gathering
Sturgeon Lake First Nation	Biennial Pow Wow
Wahpeton Dakota Nation	Cultural Activity
Wapeton Dakota Nation	Wacipi Pow Wow
Waterhen Lake First Nation	2019 Community Pow Wow
Witchekan Lake Band	Cultural Activity

## RECREATION

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	PAYSA Soccer
Beardy's & Okemasis First Nation	Winter TCWG 2020
Beardy's & Okemasis First Nation	Summer Games 2019
Beardys' & Okemasis First Nation	Tony Cote 2019 Summer Games Festival 2020
English River First Nations	Festival 2020
English River First Nations	Memorial Hockey Tournament
Fond du Lac First Nation	Youth Recreational Activities
LLRIB Sucker River	Hockey Rink Boards
LLRIB Sucker River	Ski Trail
LLRIB Sucker River	Burgess Lake Fish Derby

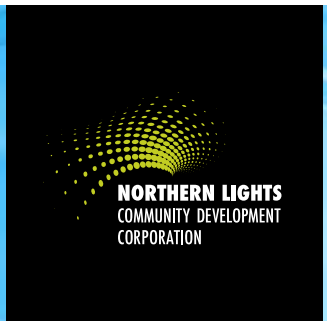
(Recreation Cont.)

Meadow Lake Tribal Council	2019 Tony Cote Summer Games
Ministikwan Lake Cree Nation	Ball Diamond Renovation
PA Festival of Dance	17th Annual Dance Festival
PA Gymnastics Club	FLIP
PA Titans	2019/20 Hockey Season Expense
PAGC/NLC Golf Committee	34th Annual Golf Tournament
PBCN Deschambault Lake	Theodore Beatty Memorial Arena
PBCN Sandy Bay	1st Annual Baseball Tournament
PBCN Sandy Bay	Fish Derby
PBCN Urban	Sports & Rec
PBCN Urban	Elder's Appreciation Christmas
Performing Arts Warehouse Dance	Dance Blast 2020
Prince Albert Grand Council	Physical Activity Workshop
Prince Albert Grand Council	4th Annual All Girls Hockey School
Societe Canadienne Francaise de PA	Franco Soccer Academie

Victoria Hospital Foundation	Give a Little Life Day
Waterhen Lake First Nation	COVID 19

### SENIORS & YOUTH

FIRST NATION/ORGANIZATION	PROJECT
Agency Chiefs Tribal Council	Elder's Activity
Big River First Nation	Elder's Activity
Birch Narrows Dene Nation	Elder's Activity
Black Lake First Nation	Pine Channel Gathering/Lac St Anne
Buffalo River Dene Nation	Treaty Day Gathering
Chakastaypasin Band	Elder's Activity
City of PA Playground Program	Kidzfest 2020
English River First Nation	Lac Ste Anne Pilgrimage
Fond du Lac First Nation	Canoe Quest
Fond du Lac First Nation	Youth Suicide Awareness
Hatchet Lake Dene Nation	Elder's Activity
Hatchet Lake Dene Nation	Yukon River Quest
Jubilation Residential Centres Inc	Elder's Abuse Project
La Plonge First Nation	1st Annual Grandmother Willow Music Fest
LLRIB Grandmother's Bay	Elder's Camping Trip
LLRIB Hall Lake	Elder's Activity
LLRIB La Ronge	9th Annual Pinehouse Elders
LLRIB La Ronge	Forest Rangers Project
LLRIB La Ronge	Bigstone Youth Centre
LLRIB La Ronge	Elder's Activity
LLRIB Little Red	Elder's Activity
LLRIB Stanley Mission	Elder's Activity
LLRIB Sucker River	Elder's Activity
Makwa Sahgaiehc First Nation	18th Annual Pow Wow & Treaty Day
Meadow Lake Tribal Council	Elder's Activity
PA Indian Metis Friendship Centre	Children's Summer Program
PA Indian Metis Friendship Centre	Elder's Tea
PBCN Pelican Narrows	Lac St Anne Pilgrimage
PBCN Denare Beach	Elder's Gathering
PBCN Deschambault Lake	Elder's Activity
PBCN Kinoosao	Fall Harvest Gathering
PBCN Kinoosao	Elder's Activity
PBCN Sandy Bay	Elder's Gospel Pilgrimage
PBCN Sandy Bay	Canada Day Celebrations
PBCN Sandy Bay	Elder's Wood Heating Program
PBCN Sandy Bay	Elder's Wood Heating PH II
PBCN Southend	Elder's Activity
PBCN Sturgeon Landing	Elder's Gathering
PBCN Urban	Elder's Gathering
PBCN Urban	Elder's Activity
Pelican Lake First Nation	Elder's Activity
Peter Chapman Band	Elder's Activity
Prince Albert Grand Council	Community Elders Event
Prince Albert Grand Council	Elder's Activity
Prince Albert Grand Council	Traditional Hand Games
Red Earth Cree Nation	Treaty 5 Summit
Shoal Lake Cree Nation	Treaty 5 Gathering
Shoal Lake Cree Nation	All Wellness Canoeing
Shoal Lake Cree Nation	Elder & Youth Gathering
Sturgeon Lake First Nation	Elder's Trip
Wahpeton Dakota Nation	Equipment for Youth Programs
Wahpeton Dakota Nation	Building Our People
Wahpeton Dakota Nation	Elder's Activity
Waterhen Lake First Nation	Emergency Heat for Elders
Witchehan Lake Band	Elder's Activity



# ELIGIBLE PROGRAMS & EVALUATION STRUCTURE

All programs seeking funding from NLCDC **must meet one or more** of the following criteria:

- Involve partnership initiatives or joint ventures between First Nations and Non-First Nations
- Focus on economic development initiatives
- Focus on services that improve the education, social well being, and/or health of targeted youth, seniors and families
- Create training and/or employment opportunities
- Involve the community in project delivery or implementation
- Demonstrate cultural sensitivity/awareness
- Are Early Intervention programs (i.e. Addiction Assessment and Treatment, Teenage Pregnancy, Stay in School programs)



### EDUCATION

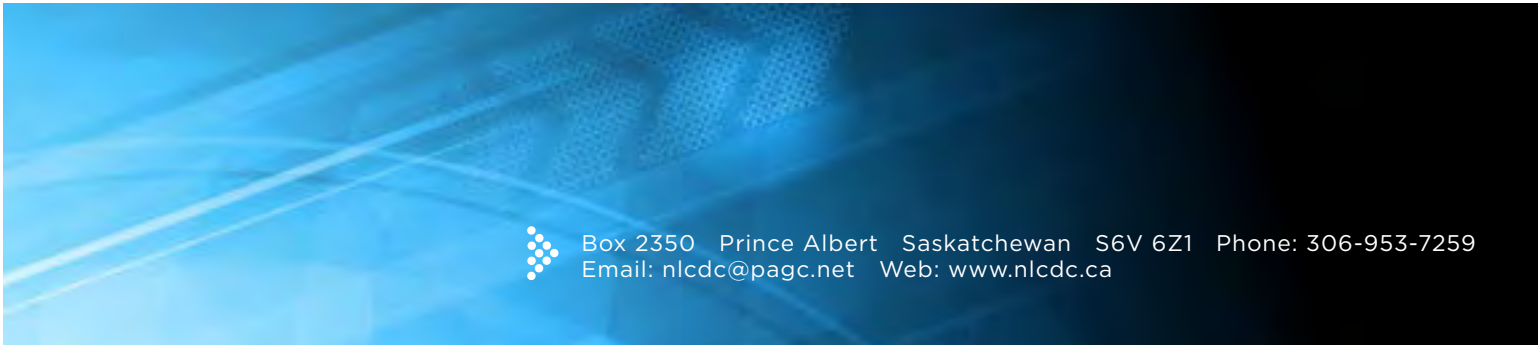
FIRST NATION/ORGANIZATION	PROJECT
Firebird North Sistema Music	Music Project

### JUSTICE

FIRST NATION/ORGANIZATION	PROJECT
Prince Albert Grand Council	15th Annual Memorial Walk
Prince Albert Grand Council	NRTA Gathering
Prince Albert Grand Council	Sisters in Spirit Monument
Prince Albert Outreach	MMIW & G Call to Action

### HEALTH

FIRST NATION/ORGANIZATION	PROJECT
Big River First Nation	COVID 19
Birch Narrows Dene Nation	COVID 19
Black Lake First Nation	COVID 19
Buffalo River Dene Nation	COVID 19
Chakastaypasin Band	COVID 19
La Plonge First Nation	COVID 19
Flying Dust First Nations	COVID 19
Fond Du Lac First Nation	COVID 19
Hatchet Lake Dene Nation	Healing Gathering 2019
Hatchet Lake Dene Nation	COVID 19
James Smith Cree Nation	COVID 19
LLRIB Grandmother's Bay	COVID 19
LLRIB La Ronge	COVID 19
Meadow Lake Tribal Council	Workplace Wellness Garden
Ministikwan Cree Nation	COVID 19
MLCN Little Red	COVID 19
Montreal Lake Cree Nation	COVID 19
PBCN Denare Beach	COVID 19
PBCN Deschambault Lake	COVID 19
PBCN Kinoosao	COVID 19
PBCN Southend	COVID 19
PBCN Sturgeon Landing	COVID 19
Pelican Lake First Nation	COVID 19
Prince Albert Grand Council	Fresh Produce
Red Earth Cree Nation	Mental Health & Wellness
Red Earth Cree Nation	COVID 19
Shoal Lake Cree Nation	COVID 19
Sturgeon Lake First Nation	COVID 19



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