



NORTHERN LIGHTS
COMMUNITY DEVELOPMENT
CORPORATION

2024
ANNUAL
REPORT



Enriching
Lives.
One project
at a time.



THE CORPORATION IS GUIDED BY FOUR FUNDAMENTAL PRINCIPLES:

Equity Transparency Accountability & Integrity

GOALS AND OBJECTIVES

The goals and objectives of the Northern Lights Community Development Corporation are "to facilitate the distribution of a portion of net proceeds derived from the Northern Lights Casino (or any successor thereof) located at the Peter Ballantyne Reserve No. 220, for charitable purposes to First Nations and Non-First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas (Bylaw No 1, Northern Lights Community Development Corporation, p.2)"

MISSION STATEMENT

The Northern Lights Community Development Corporation (NLCDC) mission is to promote the well-being of communities and organizations through financial contribution.

VISION STATEMENT

To achieve healthy, prosperous and sustainable communities.



Since 2002, the NLCDC has distributed \$103,646,479 to the benefactors of this funding. These gaming proceeds have gone to approximately 40 First Nations, and several different Not-For-Profits in the Prince Albert area

On behalf of the Northern Lights Community Development Corporation (NLCDC) board of directors and staff, it is with great pleasure we present our 2023-24 Northern Lights Community Development Corporation Annual Report.

Our Annual Report shares with you a picture of the work being done through the development corp., the staff and the recipients of this funding. Please take a moment to look at what casino proceeds are doing in our designated catchment area to enhance community development.

For years the Northern Lights Casino (NLC) has been a front-runner in generating profits that are shared with First Nations & Not-For-Profits; and we would like to continue being a front-runner, so that we can continue supporting communities in a good way. As you will see in the Annual Report, there are many wonderful events, projects and services being provided, and that is what the NLCDC wants to continue to support.

Since 2002 the NLCDC has distributed \$103,646,479 to the benefactors of this funding. These gaming proceeds have gone to approximately 40 First Nations, and several different Not-For-Profits in the Prince Albert area. This would not be possible without the patrons of the NLC, and for this, we thank you.

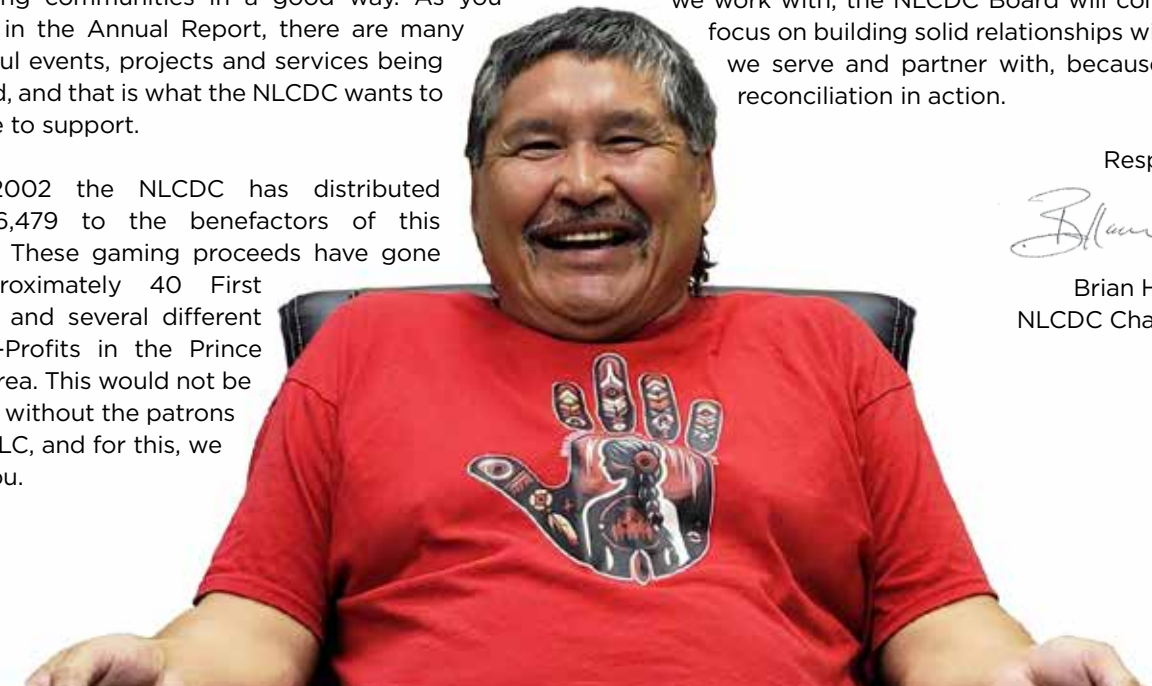
This past year we lost long-serving board member, Shirley Henderson, proud member of the Montreal Lake Cree Nation. Shirley served on the board since its inception, making her the longest serving board member in NLCDC's history. We thank Shirley for her commitment to pursuing the mandate of the NLCDC and wish her family and friends all the best in their journey without their matriarch.

We also said farewell to long time Manager Blake Charles who left the NLCDC after 10 years of dedicated service. We will miss Blake's easy-going and welcoming approach to the job. On behalf of the board and staff we wish Blake well on his new chosen career path.

As we move into a new year of serving First Nations, Not-for-Profits and the many businesses and organizations we work with, the NLCDC Board will continue to focus on building solid relationships with those we serve and partner with, because that is reconciliation in action.

Respectfully,

Brian Hardlotte
NLCDC Chairperson



NLCDC GM'S MESSAGE

The Northern Lights Community Development Corporation (NLCDC) received \$10,793,274 which is 25% of net profits from Northern Lights Casino for fiscal year 2023-24. This is the highest year for profit distribution in recorded history. A major increase from the prior fiscal year for distribution to the First Nations and the Not-for-Profit groups within our catchment areas.



to improve our effectiveness, efficiency, and the economics of the NLCDC; as this is what good governance is all about.

The vision of the NLCDC, is 'to achieve, prosperous and sustainable communities.' We know we cannot do this alone, but our board and staff want to support community. As you will see in the annual report, the work

The staff and board of the NLCDC strive to integrate the four fundamental principles of: Equity, Transparency, Accountability, and Integrity within our organization, through the work we do, and the partnerships we want to build.

done by First Nations and the Not-For-Profits are implementing our vision.

To learn more about the NLCDC, or how to apply please visit our website: www.nlcdd.ca

We thank you for the opportunity to serve and support reconciliation.

Jeremy Seeseequasis
NLCDC General Manager

This past year, the board and staff continued work on the strategic plan. The whole point of this exercise was to continue looking at ways to improve how we work with the recipients of this funding. The goal - to improve the effectiveness of the NLCDC, and how this work can contribute to enhancing overall community well-being in our catchment areas. We will continue to enhance our policies & procedures

NLCDC STAFF



JUDY QUONG

Born and raised in Prince Albert, Judy has many years experience in the Finance field. She has been involved with NLCDC since 2002, initially on a contract basis and now as a full-time staff member.



JOCELYN LONGJOHN

Jocelyn is a member of the Sturgeon Lake First Nation. Jocelyn started with Prince Albert Grand Council in 1998 and later transferred to NLCDC in 2006.

NLCDC BOARD OF DIRECTORS



BONNIE BONELEYE

Bonnie is a member of the Black Lake Densuline Nation. She is currently the Executive Assistant for the Black Lake Executive. She attended Northlands College in La Ronge before returning back to her home community of Black Lake.



GREG DIONNE

After a very successful 27 year career in the property management business; Greg served as a councillor for nine years before being elected Mayor in the City of Prince Albert.



KAREN BIRD

Karen is currently the Chief of the Peter Ballantyne Cree Nation. Karen is an educator who has worked as a teacher and principal in various schools in the north. She was most recently an Education Consultant working at the Federation of Sovereign Indigenous Nations before becoming Chief of her First Nation.



JOSEPH TSANNIE

Joseph is currently serving as the Vice Chief of the Prince Albert Grand Council and a member of the Hatchet Lake Densuline Nation. He is responsible for various portfolios within PAGC. His main focus has been in youth development, environmental protection, sustainable extraction of natural resources in the north and viable economic ventures.



RENE CHABOYER

Rene is currently the Chief of the Cumberland House Cree Nation. He is an advocate and a tireless leader in creating businesses beyond his community of Cumberland House. He has made strides making infrastructure a priority in his community and established improved health and wellness supports for his band members.



MARGARET MICHEL

Elder Margaret is a member of the Peter Ballantyne Cree Nation. Margaret worked as a Teacher Assistant for years before returning to university. She graduated in 2005 with a Bachelor of Arts in Indigenous Studies at the University of Regina. Margaret serves as an Elder in various traditional gatherings and groups within the Prince Albert Grand Council.



CHRISTOPHER JOBB

Christopher is a member of the Peter Ballantyne Cree Nation. He was elected PAGC Vice-Chief in October 2016 and is currently heading into a second term. Christopher is also a business diploma graduate and an entrepreneur.



LOREN SPROAT

Loren Sproat brings with him a wealth of community involvement, decades of leadership, management, marketing, promotions and event experience in Prince Albert and throughout Saskatchewan.



TYSON BEAR

Tyson Bear is a proud member of the Flying Dust First Nation. He has worked for Flying Dust in the areas of Recreation, Operations and Maintenance and Housing. This is his first term as Chief of his community.



BRIAN HARDLOTTE

Brian is a member of the Lac La Ronge Indian Band. He served in the capacity of councillor for his community of Stanley Mission and then went on to serve as a Vice Chief for two terms. He is now serving his 2nd term as Grand Chief of Prince Albert Grand Council.



WALLY BURNS

Wally is currently the Chief of the James Smith Cree Nation. Chief Burns is active in promoting for health and wellness in his community of James Smith. He is very involved in creating economic and business opportunities for his membership. His focus has been on the youth, and community development.



TEDDY CLARK

Teddy Clark is a member of the Clearwater River Dene Nation and is currently serving his third term as Chief of his community. Prior to becoming Chief, he was a Councillor for his First Nation.



HIGHLIGHTED projects



The Canadian Challenge Dog Sled Race

The Canadian Challenge Sled Dog Race is an inclusive and progressive sled dog race built on traditional and historic foundations. It's got a 25-year history and attracts international mushers and dog teams eager to run through the stunning boreal winter scenery and forest in northern Saskatchewan. It's also recognized as a qualifier for the Iditarod 1000-mile race.

Our 2024 race was based around Riese Park on the shores of Lac la Ronge. Our 10-dog race started in Missinipe, with teams having 3 checkpoint and rest stops in La Ronge before finishing back in Missinipe. Our 8 and 6 dog races all started in La Ronge, with teams and spectators filling the park all week to learn about this traditional sport, experience the warm local community spirit and enjoy the hospitality of the La Ronge community.

28 racing dog teams bought in over 20 dog trucks, and 120 people to the towns of La Ronge and Missinipe for the week in February. We held our vet checks in the JRMCC Sports and Recreation Dept facility and the Town of La

Ronge Parks & Recreation Department had a community program at our race base in Riese Park during the week for local children to create Chalk Paint Art alongside local artist Annalisa Heppner. The park area was filled with children's laughter, creativity, cheering crowds, excited canine athletes and mushers, and visitors from across Canada and beyond.

During race week this year, local La Ronge resident Kandis Riese wrote 'As far back as I can recall, I've never known Riese Park to be a place for planned recreational events. I believe the Canadian Challenge Sled Dog Race event made history last week as the first event held at Riese Park. Witnessing the positive energy at Riese Park last week gave me great hope that the town of La Ronge will hold more family events at the park. It was good to see the park named after my grandfather in a new light, and wow, did it sparkle last week'

We thank the NLCDC for their contribution to support or annual race. Without this support, this race would be challenging to have.





Big River First Nation Turf for Soccer Sporting Field

Big River First Nation has been expanding on its soccer program. For years we were bussing kids into Prince Albert to play youth soccer. This was a very expensive project. We decided to invest into our community and our soccer players; young & old. We purchased a full turf field which will be used for a variety of community events, and the introduction of new field sports. Since the installation date, have had a youth soccer tournament, and numerous friendly games with the Prince Albert Soccer Teams.

This turf supplied us with a facility to have our youth soccer teams stay home, and play soccer instead of attending Prince Albert youth soccer

leagues. We have every age category play all summer and we still are running our soccer programs. The support that your organization supplied made huge impact with our youth in soccer, and as well in lacrosse. Team sports bring people together, but as you can see this project brings our community together.

Without NLCDC support a project like this would be out of reach for our community. We will keep on expanding on this investment moving forward. Thank you NLCDC for supporting community development in Big River First Nation.





Prince Albert Grand Council Fine Arts Festival

The Prince Albert Grand Council's first Fine Arts Festival began 33 years ago when one of the PAGC Education Consultants realized that there was no real venue for the many talented First Nations' children to express their artistic talent.

The first Fine Arts Festival hosted approximately 200 students plus the chaperones from the 12 First Nations of the Prince Albert Grand Council for two days. Events at the original Fine Arts Festival included all aspects of the visual and performing arts. Today, the Fine Arts Festival consists of well over 1700 students and chaperones and is 4 days in length. The Prince Albert Grand Council First Nations consist of the following: Black Lake; Cumberland House; Fond du Lac; Hatchet Lake; James Smith; Lac La Ronge; Montreal Lake; Peter Ballantyne; Red Earth; Shoal Lake; Sturgeon Lake and Wahpeton.

Today, many of the original categories still exist, but with additions such as Literature in the First

Language and Oratory. Many of the categories include students using their own First Nation Language in literature, music, and drama - PAGC has three distinct languages: Cree, Dene, and Dakota. The festival has made an impact on many students. We have had entrants who have written their own plays, songs, and poetry.

In providing the students with this type of an event, we hope to assist them in setting goals that will result in future careers in the Fine Arts. Through this process, it is our hope that students will gain respect for themselves and others, confidence in their abilities, and the knowledge that they are a winner.

NLCDC's contribution has helped grow this event over the years. We look forward to a brighter future in the arts for our children.





Flying Dust First Nation Traditional Meat Processing Facility

With the NLCDC grant we received it helped pay for a large portion of our Traditional Meat Processing Facility. As the build aims for a completion date of September 1st, we will be perfectly aligned for the start of hunting season, our traditional hunting camps and back to school. This bright and clean space place will enable us to cut, prepare and process wild meat. The aim is to incorporate the youth and families, but also anybody else willing to learn.

We often find elders asking to do small amounts of dry meat or smoked fish. Many of them miss being able to do this, and we've previously been unable to accommodate this on a larger scale and a regular basis. The plan is also to bring classes in as part of our land-based learning,

and the school has been excited to start this. There is a big buzz around the community, as they await access.

The plan was to go with a nice open lay out to be able to pull tables to the centre of the room and have a class of students surround the cutting tables. The cooler and freezer will help us create better stability with our food sovereignty and have a place to store meat for a much longer timeframe. We saw the effects of not have a stable storage place for food resources during the pandemic and a place such as this would aim to curb any future risks.

Thank you NLCDC for supporting learning and food security in our community.





Northern Prairie Indigenous Peoples Collective Inc Summer Solstice

Northern Prairie Indigenous Peoples Collective Inc. was formed to support the Indigenous community of Prince Albert and more specifically Metis, Non Status & Status off reserve Indigenous Peoples. We strive to develop relationships, nurture community involvement and kinship to support our people. We believe that working together, we can support healthier children/youth, elders, and families, by incorporating valuable human service supports that emphasize cultural education and retention.

The purpose of this celebration is to provide cultural education to our children/youth and ultimately allow them to embrace their First Nations & Metis culture, traditions, and customs. The project is directed at fostering kinship and is intended to bring families together and educate Indigenous children/youth on their customs and cultural practices within a positive, fun, learning environment.

Each workshop was so diverse from the other that it gave the participants an all-encompassing journey of their culture. There was something for everyone. An event such as this is seriously needed in the community as it educates children and youth on their culture, customs, and practices. Educating our children/youth in an environment that promotes kinship and building positive self-esteem empowers our children/youth to realize their full potential.

In terms of evaluating the success of the Summer Solstice we were so pleased to have an abundance of participation from our Indigenous Community. We believe inclusivity is a priority and we welcomed and encouraged the participation of the non-indigenous community as well.

We have been so appreciative and honoured to obtain sponsorship from NLCDC and develop this valuable relationship. Thank you for supporting our efforts.





2024

financials

To the Members of
Northern Lights Community Development Corporation:

Opinion

We have audited the financial statements of Northern Lights Community Development Corporation (the "Corporation"), which comprise the statement of financial position as at March 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.



Financial Controller

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 19, 2024



Chartered Professional Accountants



Statement of Financial Position

As at March 31, 2024

	2024	2023
ASSETS		
Current		
Cash	5,598,237	3,527,053
Accounts receivable	1,227	952
Marketable securities (Note 3)	3,020,805	1,120,425
Restricted cash	2,942,912	3,139,720
Accrued interest	108,437	10,713
Prepaid expenses and deposits	2,100	1,860
	11,673,718	7,800,723
CAPITAL ASSETS (Note 4)	8,823	8,731
	11,682,541	7,809,455
LIABILITIES		
Current		
Accounts payable and accruals (Note 5)	38,721	14,100
Community contributions payable	5,918,845	3,877,479
	5,957,566	3,891,579
NET ASSETS		
Invested in capital assets (Note 6)	8,823	8,731
Internally restricted net assets (Note 6)	2,534,042	1,586,126
Internally restricted legacy fund (Note 6)	3,182,110	2,323,018
	5,724,975	3,917,876
	11,682,541	7,809,455

Approved on behalf of the Board

Director

Director

Statement of Cash Flows

For the year ended March 31, 2024

	2024	2023
Cash provided by (used for) the following activities		
OPERATING		
Excess of revenue over expenses	1,807,099	3,628,527
Amortization	2,875	8,789
Gain (loss) on disposal of capital assets	—	(500)
De-committed community contributions	(462,595)	(241,126)
Unrealized losses (gains)	(4,380)	103,884
	1,342,999	3,499,574
Changes in working capital accounts		
Accounts receivable	(274)	1,609
Accrued interest	(97,724)	(10,713)
Prepaid expenses and deposits	(240)	(65)
Accounts payable and accruals	24,621	(738,191)
Community contributions payable	2,503,960	2,382,219
	3,773,342	5,134,433
INVESTING		
Purchase of marketable securities	(1,896,000)	(778,000)
Purchase of capital assets	(2,966)	(7,475)
Proceeds on disposal of Capital assets	—	500
	(1,898,966)	(784,975)
Increase (decrease) in cash resources	1,874,376	4,349,458
Cash resources, beginning of year	6,666,773	2,317,315
Cash resources, end of year	8,541,149	6,666,773
Cash resources are composed of:		
Cash total	5,598,237	3,527,053
Reserve cash total	2,942,912	3,139,720
	8,541,149	6,666,773

Statement of Operations

For the year ended March 31, 2024

	2024	2023
REVENUE		
Gaming proceeds	10,793,274	9,221,613
Total revenue	10,793,274	9,221,613
DIRECT EXPENSES		
Salaries and benefits	232,972	202,902
Information technology (Note 7)	10,008	8,813
Office supplies	1,231	1,016
Professional services	721	251
	244,932	212,981
GOVERNANCE EXPENSES		
Board governance	202,525	127,370
Meeting costs	8,586	11,099
Insurance	4,932	4,873
Joint Chiefs meeting costs	—	—
	216,043	143,342
ADMINISTRATION EXPENSES		
Salaries and benefits	232,971	202,902
Management fees (Note 7)	58,091	49,043
Sponsorships and donations	49,652	19,990
Promotions	47,738	53,184
Rent and occupancy (Note 7)	41,494	37,419
Advertising	39,840	16,299
Travel	22,621	8,501
Professional services	14,998	13,635
Repairs and maintenance	4,591	2,551
Telephone and cellular	4,400	5,236
Office supplies	3,088	3,729
Amortization	2,875	8,789
Bank charges and interest	739	718
Long service awards	—	2,000
Minor equipment	—	401
	523,097	424,398
COMMUNITY CONTRIBUTIONS		
Community contributions	8,613,878	4,982,658
De-committed community contributions	(462,595)	(241,126)
	8,151,283	4,741,532
Total expenses	9,135,355	5,522,253
Excess of revenue over expenses before other items	1,657,919	3,699,360
Other items		
Dividend revenue	20,952	19,966
Interest income	123,849	12,585
Gain on disposal of capital assets	—	500
Unrealized gain (loss) on investments at fair value	4,380	(103,884)
	149,181	(70,833)
Excess of revenue over expenses	1,807,099	3,628,527

Notes to the Financial Statements

For the year ended March 31, 2023

1. INCORPORATION AND NATURE OF THE ORGANIZATION

Northern Lights Community Development Corporation (the "Corporation") was incorporated under the Non Profit Corporations Act, 1995, of Saskatchewan and thus is exempt from income taxes under Part I of the Income Tax Act ("the Act"). In order to maintain its status as a registered not-for-profit organization under the Act, the Corporation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Corporation's purpose is to distribute funds for charitable purposes to First Nations charities and organizations and Non First Nations charities and organizations in the communities in which the Corporation is located and in the surrounding area. The Corporation receives funding from the Government of Saskatchewan as a distribution of a portion of net proceeds derived from the Northern Lights Casino.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada and include the following significant accounting policies:

Cash and cash equivalents Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can be reasonably determined.

Amortization is provided using the various method at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Automotive	declining balance	30 %
Computer equipment	declining balance	55 %
Equipment	straight-line	5 years
Leasehold improvements	straight-line	5 years

Statement of Changes in Net Assets

For the year ended March 31, 2024

	Invested in capital assets	Internally restricted net assets	Legacy fund	Unrestricted	2024	2023
Net assets, beginning of year	8,732	1,586,126	2,323,018	—	3,917,876	289,349
Excess of revenue over expenses	(2,875)	12,957	109,092	1,687,925	1,807,099	3,628,527
Purchases of capital assets	2,966	—	—	(2,966)	—	—
Transfer to Legacy fund	—	—	750,000	(750,000)	—	—
Net transfer to (from) internally restricted net assets	—	934,959	—	(934,959)	—	—
Net assets, end of year	8,823	2,534,042	3,182,110	—	5,724,975	3,917,876

Notes to the Financial Statements

For the year ended March 31, 2023 (cont.)

Significant accounting policies (Continued from previous page)

Internally restricted funds

In 2024, the Corporation's board of directors internally restricted \$2,534,043 (2023 - \$1,586,127) of unrestricted net assets to be used for emergency funding. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

In 2024, the Corporation's board of directors internally restricted \$3,182,111 (2023 - \$2,323,018) of legacy funds to be used

for a large community contribution in the future. These internally restricted amounts are not available for other purposes without approval by the Board of Directors.

Revenue recognition

The Corporation follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Allocation of expenses

The Corporation incurs a number of general support expenses that are common to the administration of the Corporation.

Salaries and benefits expense reported in the statement of operations of \$490,562 (2023 - \$407,803) are reported after allocation of 50% (2023 - 50%) between direct and administration expenses. Office supplies expenses reported in the statement of operations of \$4,319 (2023 - \$4,745) are reported after allocation of \$1,231 (2023 - \$1,016) to direct expenses. Advertising expenses reported in the statement of operations of \$39,840 (2023 - \$16,299) are reported after allocation of \$nil (2023 - \$nil) to direct expenses.

Community contributions

The Corporation meets its objectives by providing charitable contributions to First Nation communities, charities and organizations and Non-First Nation charities and organizations. The Corporation holds back a percentage of funding approved for charitable contributions until the recipient organizations provide reporting on the use of funds. As at March 31, 2024 the Corporation de-committed \$462,594 (2023 - \$241,126) of these holdbacks payable as no reporting was received from recipient organizations.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where

considered necessary. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the periods in which they become known.

Financial instruments

The Corporation recognizes its financial instruments when the Corporation becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with Section 3840 Related Party Transactions (refer to Note 7).

At initial recognition, the Corporation may irrevocably elect to subsequently measure any financial instrument at fair value. The Corporation has not made such an election during the year. Fair value is determined by using recent arm's length transactions. All financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Financial asset impairment:

The Corporation assesses impairment of all of its financial assets measured at cost or amortized cost. The Corporation groups assets for impairment testing when available information is not sufficient to permit identification of each individually impaired financial asset in the group; there are numerous assets affected by the same factors; no asset is individually significant. Management considers whether there has been a breach in contract, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. When there is an indication of impairment, the Corporation determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, the Corporation reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses.

The Corporation reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in the excess of excess in the year the reversal occurs.

3. MARKETABLE SECURITIES

	2024	2023
<i>Guaranteed investment certificates</i>		
CIBC Wood Gundy GIC, interest ranging from 4.66% to 4.75%, maturing May 2024	356,000	351,000
CIBC Wood Gundy GIC, interest ranging from 4.66% to 4.75%, maturing May 2024	433,000	427,000
CIBC Wood Gundy GIC, interest at 5.35%, maturing June 2024	1,885,000	—
	2,674,000	778,000
<i>Equities</i>		
CIBC Wood Gundy (cost \$399,899)	346,805	342,425
	3,020,805	1,120,425

4. CAPITAL ASSETS

	Cost	Accumulated amortization	2024 Net book value	2023 Net book value
Automotive	52,667	52,667	—	—
Computer equipment	18,318	15,895	2,423	—
Equipment	17,106	10,706	6,400	8,732
Leasehold improvements	31,686	31,686	—	—
	119,777	110,954	8,823	8,732

5. ACCOUNTS PAYABLE AND ACCRUALS

	2024	2023
Accrued operating expenses	14,100	14,100
Accrued payroll liabilities	24,621	—
	38,721	14,100

6. FUNDING OF NET ASSETS

	Invested in capital assets	Internally restricted net assets	Internally restricted legacy fund	Unrestricted net assets	2024	2023
Cash	—	15,249	(1,313)	5,584,301	5,598,237	3,527,053
Other current assets	—	—	—	3,327	3,327	2,812
Marketable securities	—	433,000	2,231,805	356,000	3,020,805	1,120,425
Restricted cash	—	2,066,930	875,982	—	2,942,912	3,139,720
Accrued interest	—	18,863	75,636	13,938	108,437	10,713
Capital assets	8,823	—	—	—	8,823	8,732
Other current liabilities	—	—	—	(5,957,566)	(5,957,566)	(3,891,579)
Net assets	8,823	2,534,042	3,182,110	—	5,724,975	3,917,876

7. RELATED PARTY TRANSACTIONS

During the year, the Corporation purchased services from entities that are under common control and/or influence as follows:

Prince Albert Grand Council Administration Services Agreement in the amount of \$109,593 (2023 - \$95,275). The annual fee is based on the annual budget approved by the Northern Lights Community Development Corporation's Board of Directors. This agreement expires on March 31, 2027.

As well during the year, the Corporation distributed funds to various First Nation groups which have representation on the Board of Directors

of the Corporation. These transactions were in the normal course of operations and were measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

8. FINANCIAL INSTRUMENTS

The Corporation, as part of its operations, carries a number of financial instruments. It is management's opinion that the Corporation is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

The Corporation is exposed to interest rate risk with respect to cash and term deposits, all of which are expected to be realized within one year, with only the cash subject to floating interest rates.

COMMUNITY INFRASTRUCTURE

FIRST NATION/ORGANIZATION	PROJECT
Army, Navy & Air Force Veterans in Canada Inc	In-House PA System
Army, Navy & Air Force Veterans in Canada Inc	Septic pumps
Army, Navy & Air Force Veterans in Canada Inc	Big Screen TV
Big River First Nation	Truck Purchase BRFN Firefighters
Big River First Nation	BRFN Multi purpose Vehicle purchase
Children's Haven	Furnace and Water Heater Replacement
Clearwater Dene Nation	Clearwater River Park Proposal
Cumberland House Cree Nation	Fire Suppression Equipment
Cumberland House Cree Nation	Heavy Equipment
English River First Nation	English River Security Vehicle Purchase
Flying Dust First Nation	Flying Dust Fitness Facility
Fond Du Lac Dene Nation	Fond du Lac Storage Building
Laplonge First Nation	Grader Purchase 2024
LLRIB - Grandmother's Bay	Community Training Facility
LLRIB - Grandmother's Bay	Grandmothers Bay Playground Equipment
LLRIB - Hall Lake	Hall Lake Community Ski Trail Project
LLRIB - Hall Lake	Hall Lake Community Clean up and Renovation Crew
LLRIB - Hall Lake	Hall Lake Community Boat Launch Area
LLRIB - Hall Lake	LLRIB Community Clean Up and Beautification Project
LLRIB - La Ronge	Far Reserve Training Center
LLRIB - La Ronge	LLRIB Winterization and Renovations Project
LLRIB - La Ronge	LLRIB Dog House Project
LLRIB - La Ronge	LLRIB Community Walking Trail Project
LLRIB - La Ronge	LLRIB Community Rec Area
LLRIB - La Ronge	LLRIB Community Beautification
LLRIB - Little Red	KM-Home Improvement Project Q1-Q2 (2023-24)
LLRIB - Sucker River	Sucker River Community Trail Development
LLRIB - Sucker River	Sucker River Community Home Reno and Winterization Project
LLRIB - Sucker River	Sucker River Outdoor Rec Area
Meadow Lake Tribal Council	Suncorp Valuations
Meadow Lake Tribal Council	Security System for MLTC storage shed
Meadow Lake Tribal Council	MLTC IT Needs Assessment
Meadow Lake Tribal Council	Office Repairs and Maintenance
Ministikwan Lake Cree Nation	Ministikwan Lake Cree Nation Arena Condenser Upgrade

FIRST NATION/ORGANIZATION	PROJECT
MLCN - Little Red	Community Welcome Treaty Signs
Montreal Lake Cree Nation	Treaty 6 Signs for Montreal Lake
PBCN - Denare Beach	Denare Beach Infrastructure Development Project
PBCN - Deschambault Lake	Community Band Office Maintenance
PBCN - Kinoosao	Landscaping and playground
PBCN - Pelican Narrows	Tiny Home Project
PBCN - Sandy Bay	Grader Purchase
Prince Albert Childcare Co-operative Association	Outdoor Play Equipment
Prince Albert Early Years Family Resource Centre	Prince Albert Early Years Family Resource Centre Updates and Renos
Red Earth First Nation	Anglican Church Repairs
Royal Canadian Legion SK Branch #2	Repairs and Upgrades to the Club
Saskatchewan Rivers Public School Division	Riverside Public School Culture Room
Self Help And Recreation Education PA Inc	Furnace Regeneration
Shoal Lake Cree Nation	Shoal Lake Cree Nation Garden Tractor, Roto Tiller, Trailer Project
Sturgeon Lake First Nation	Computer Upgrade - Administration
Sturgeon Lake First Nation	Road Sweeper attachment
Sturgeon Lake First Nation	Band Office Upgrades 2024
Sturgeon Lake First Nation	Hall Bingo Machine
Sturgeon Lake First Nation	SLFN Hall Upgrades 2024
Wahpeton Dakota Nation	Subdivision Phase 3
Wahpeton Dakota Nation	Cemetery Improvements
Wahpeton Dakota Nation	Dakota People Monument-Past families
Wahpeton Dakota Nation	Riding floor scrubber
Waterhen Lake First Nation	WLFN Skidsteer Purchase
Waterhen Lake First Nation	WLFN Fire Suppression Truck
West Central Public School	West Central Public School - Kitchen Renovation Project
Witchehan Lake First Nation	Witchehan Lake Community Vehicles

SOCIAL DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Cumberland House Cree Nation	CHCN Communications
Makwa Sahgaiehcan First Nation	Community Safety
Prince Albert Grand Council	20th Annual Women's Commission MMIWG2S
Prince Albert Grand Council	PAGC Women's Commission MMIWG Memorial Walk

ECONOMIC DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Big River First Nation	Skidder purchase for Band Farm operation
Big River First Nation	Baler purchase for Band Farm operation
Big River First Nation	Farm Equipment purchase - Post Pounder
Flying Dust First Nation	Flying Dust Meat Processing Facility Project
LLRIB - La Ronge	LLRIB Training initiative
LLRIB - Stanley Mission	Stanley Mission Heavy Equipment Purchase
PBCN - Denare Beach	Denare Beach Community Development Consultation
PBCN - Deschambault Lake	Fish Plant
Prince Albert Grand Council	PAGC Clean Energy Conference and Tradeshow
Red Earth First Nation	Red Earth Developments LP Board Training
Red Earth First Nation	FAS GAS Acquisition and Transaction Support and Services
Shoal Lake Cree Nation	Shoal Lake Cree Nation Mini Mall
Wahpeton Dakota Nation	Tatanka Store Freezer

EDUCATION

FIRST NATION/ORGANIZATION	PROJECT
Carlton Comprehensive Public High School	Carlton Indigenous Day Celebration 2024
King George Public School	Forest Friday's
Prince Albert Grand Council	Creation of Children's Books (PAGC) Woodland Cree Legends: a Pilot Project
Prince Albert Literacy Network	Dolly Parton Imagination Library of Prince Albert
Prince Albert Science Centre Inc.	The Prince Albert Science Centre Phase Two - Makerspace
Saskatchewan Conservation Learning Centre	Conservation Learning Centre School Program
Saskatchewan Science Centre	Providing Impactful STEAM Education in Central and Northern SK Satellite Day Camps
Saskatchewan Conservation Learning Centre	Conservation Learning Centre School Program
Saskatchewan Science Centre	Providing Impactful STEAM Education in Central and Northern SK Satellite Day Camps

SENIORS & YOUTH

FIRST NATION/ORGANIZATION	PROJECT
Buffalo River Dene Nation	Elders Heating Assistance
Chakastaypasin Cree Nation	AFN General Assembly
Chakastaypasin Cree Nation	Chakastaypasin Youth Gathering
City of PA Playground Program	Kidzfest 2024
Clearwater Dene Nation	Trapping School trips with Elders
Firebird North Sistema Music Project Inc.	Firebird North Sistema Music Project
Flying Dust First Nation	Youth hockey jerseys
Flying Dust First Nation	Walking/exercise program
Hatchet Lake Denesuline Nation	Hunting Harvest
LLRIB - Grandmother's Bay	Grandmothers Bay Youth Council
LLRIB - Hall Lake	LLRIB Youth Council Project
LLRIB - La Ronge	LLRIB Youth Council Project
LLRIB - Stanley Mission	Stanley Mission Elder Youth Hunting Trip
Make-A-Wish Saskatchewan	Adopt A Wish
Make-A-Wish Saskatchewan	Adopt A Wish
Make-A-Wish Saskatchewan	Adopt A Wish
Meadow Lake Tribal Council	Meadow Lake Tribal Council - Elder Activity
MLCN - Little Red	Community Hall cooking supplies
Montreal Lake Cree Nation	Elders Gathering
PBCN - Denare Beach	Amiskosakahikan - Denare Beach Elder Gathering
PBCN - Pelican Narrows	Pelican Narrows Indigenous Day Elders Feast
PBCN - Sandy Bay	Sandy Bay PBCN Elders Committee/ Gathering
PBCN - Sturgeon Landing	June 21, 2023 Sturgeon Landing Indigenous Day Elders Event
PBCN - Sturgeon Landing	Sturgeon Landing Children's Summer Activities
PBCN - Urban	PA Elders Winter Heating allowance
PBCN - Urban	PBCN Urban Youth Culture Wounds to Wisdom
Performing Arts Warehouse	Dance Blast 2023
Prince Albert Festival of Dance	19th Annual Prince Albert Festival of Dance
Prince Albert Grand Council	PAGC Fine Arts Festival
Prince Albert Grand Council	PAGC Caribou Hunting Trip
Royal Canadian Legion SK Branch #2	Canada Day Celebration
Sturgeon Lake First Nation	2023 Annual Elders Trip
Wahpeton Dakota Nation	Elders Gathering 2023

CULTURE DEVELOPMENT

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	Adult Wellness - Men and Women
Big River First Nation	BRFN Annual Powwow
Black Lake First Nation	Hunting for Families
Black Lake First Nation	Hunting Support
Chakastaypasin Cree Nation	Inquest Supports and Assistance
Chakastaypasin Cree Nation	Chakastaypasin Traditional Pow Wow 2024
City of Prince Albert	Street Fair
Gateway North Sled Dog Race Association Inc.	Canadian Challenge Sled Dog Race
Hatchet Lake Denesuline Nation	2024 Winter Carnival Culture Camp
Hatchet Lake Denesuline Nation	Cultural Trip for Youth
Hatchet Lake Denesuline Nation	Harvest Hunting Trip
Indigenous Music Association of Saskatchewan	Saskatchewan Indigenous Music Awards
LLRIB - Grandmother's Bay	Woodland Cree Gathering 2023
LLRIB - Hall Lake	Hall Lake Community Artist Project
LLRIB - Hall Lake	Hall Lake Community Winter Festival
LLRIB - Hall Lake	Woodland Cree Gathering 2023
LLRIB - La Ronge	Woodland Cree Gathering 2023
LLRIB - La Ronge	Young Mothers Traditional Teachings
LLRIB - La Ronge	LLRIB Traditional Arts Videos
LLRIB - Little Red	Woodland Cree Gathering 2023
LLRIB - Stanley Mission	Courtenay Lake Community Gathering
LLRIB - Stanley Mission	Woodland Cree Gathering 2023
LLRIB - Sucker River	Woodland Cree Gathering 2023
LLRIB - Sucker River	SR Winter Festival
LLRIB - Sucker River	Sucker River Indian days
Makwa Sahgaiehcan First Nation	Makwa Sahgaiehcan First Nation Treaty Days
Makwa Sahgaiehcan First Nation	Makwa Sahgaiehcan First Nation Pow Wow
Meadow Lake Tribal Council	MLTC Community Newsletter Insert to N-Pride 2023-24
Meadow Lake Tribal Council	Multiple Cultural Events within the Meadow Lake Tribal Council
MLCN - Little Red	Woodland Cree Gathering 2023
Montreal Lake Cree Nation	Woodland Cree Gathering 2023
Northern Lights Casino	2023 Northern Lights Casino Thanksgiving Pow Wow
Northern Prairie Indigenous Peoples Collective Inc.	NPIPCI Summer Solstice Celebration 2023

FIRST NATION/ORGANIZATION	PROJECT
Northern Prairie Indigenous Peoples Collective Inc.	NPIPCI
PBCN - Urban	Woodland Cree Gathering 2023
PBCN - Denare Beach	Amiskosakahikan - Denare Beach Cultural Days
PBCN - Denare Beach	Woodland Cree Gathering 2023
PBCN - Deschambault Lake	Woodland Cree Gathering 2023
PBCN - Kinoosao	Woodland Cree Gathering 2023
PBCN - Pelican Narrows	Woodland Cree Gathering 2023
PBCN - Sandy Bay	Woodland Cree Gathering 2023
PBCN - Sandy Bay	Sandy Bay Traditional and Cultural Gathering Event
PBCN - Sandy Bay	PBCN Sandy Bay Treaty Days
PBCN - Southend	Woodland Cree Gathering 2023
PBCN - Southend	Southend 47th Annual Winter Festival
PBCN - Sturgeon Landing	Woodland Cree Gathering 2023
PBCN - Sturgeon Landing	Sturgeon Landing Winter Festival 2024
PBCN - Sturgeon Landing	SL Tipi Purchases 2024
PBCN - Sturgeon Landing	Sturgeon Landing Winter Festival
PBCN - Urban	Peter Ballantyne Cree Nation Urban Treaty Day
PBCN - Urban	Easter Egg Hunt
PBCN - Urban	PBCN Urban Cultural Traditional Hunting and Fish Gathering
Prince Albert Central Dog Musers Association	Prince Albert Central Dog Musers Association, Inc. - Dog Race, 2024
Prince Albert Grand Council	2023 Remembrance Day Service
Prince Albert Grand Council	Ceremony to Honour Veterans
Prince Albert Grand Council	PAGC Elders Hunting Trip
Prince Albert Grand Council	Trappers Assistance
Prince Albert Winter Festival Society Inc.	Prince Albert Winter Festival Society Inc.
Red Earth First Nation	Childrens Christmas Concert
Sturgeon Lake First Nation	2023 Annual National Elders Gathering - Edmonton
Sturgeon Lake First Nation	Sturgeon Lake First Nation 2023 Annual Powwow
Wahpeton Dakota Nation	Pow wow grounds rebuild
West Flat Citizens Group Inc	Cultural Day Programs

HEALTH

FIRST NATION/ORGANIZATION	PROJECT
Canine Action Project	Wheels for Paws Initiative
Catholic Family Services of PA	Healing Hearts - Adult Grief Support Group
Hatchet Lake Denesuline Nation	Suicide Prevention Healing Conference
Hatchet Lake Denesuline Nation	Youth Conference

FIRST NATION/ORGANIZATION	PROJECT
Hatchet Lake Denesuline Nation	2024 Sandy Island Pilgrimage Trip
LLRIB - La Ronge	Womens Wellness
LLRIB - La Ronge	LLRIB Food Security
LLRIB - La Ronge	LLRIB Mens Health Initiative
LLRIB - La Ronge	LLRIB Family Food Budgeting
PA Share A Meal/Food Bank Inc	Greenleaf
PBCN - Deschambault Lake	Community Wellness
PBCN - Pelican Narrows	Meat Packs for Community
PBCN - Sturgeon Landing	Purchase Mountain Bikes and Helmets for youth
PBCN - Sturgeon Landing	Sturgeon Landing Meat Pack Distribution
PBCN - Sturgeon Landing	Sturgeon Landing Dry Goods Distribution 2024
Prince Albert Chuckwagon and Chariot Association	A Time For Healing
Prince Albert Grand Council	Outreach Transportation Van

RECREATION

FIRST NATION/ORGANIZATION	PROJECT
2024 World Men's Softball Qualifier & 2025 World Men's Softball World Championship	2023 U15 Boys Softball Nationals and facility upgrades
2024 World Men's Softball Qualifier & 2025 World Men's Softball World Championship	2024 WBSC Men's Softball World Cup Qualifier
Beardy's & Okemasis First Nation	North American Indigenous Games
Beardy's & Okemasis First Nation	FSIN Youth Soccer Championships
Beardy's & Okemasis First Nation	FSIN Youth Hockey Championships
Beardy's & Okemasis First Nation	Prince Albert Spring Soccer Program
Beardy's & Okemasis First Nation	Tony Cote Winter Games
Big River First Nation	Turf for youth Soccer/Sporting Field
Big River First Nation	BRFN Fitness Centre
Birch Narrows Dene Nation	Birch Narrows Community Skate Park and Playground Project
Buffalo River Dene Nation	Purchase of Fitness Equipment & Furnishing for Youth Centre
Buffalo River Dene Nation	Youth Centre Furnishings
Canoe Kayak Saskatchewan	KPC Youth Paddling 2024
English River First Nation	Recreation Van Purchase
James Smith Cree Nation	In the Spirit of Healing - Playground Equipment
James Smith Cree Nation	James Smith Cree Nation Sports and Wellness Academy

FIRST NATION/ORGANIZATION	PROJECT
LLRIB - La Ronge	LLRIB Boat Launch Area Project
LLRIB - La Ronge	LLRIB Family Empowerment through Recreation
LLRIB - Stanley Mission	Stanley Mission Spray Park
Meadow Lake Tribal Council	Tony Cote Winter Games 2023
Montreal Lake Cree Nation	Montreal Lake Soccer Teams
PBCN - Pelican Narrows	Skate Park
PBCN - Southend	Southend arena repairs and equipment
PBCN - Urban	Hockey and Soccer Registrations 2023/2024
PBCN - Urban	PBCN Urban Youth Sports & Recreation for 2024 - 2025
Prince Albert Exhibition Incorporation	Western Canadian Professional Chuckwagon & Chariots Championship - 2024
Prince Albert Grand Council	PAGC Senator's Cup 2024
Prince Albert Grand Council	PAGC Sports Championship Proposal
Prince Albert Grand Council	PAGC Men's Recreation Hockey Tournament
Prince Albert Grand Council	Boxing Partnership Proposal
Prince Albert Grand Council	Prince Albert Basketball League Team Sponsorship
Prince Albert Grand Council	PAGC Volleyball Tournament
Prince Albert Gymnastics Club Inc.	FLIP c/o PA Gymnastics Club
Prince Albert Minor Baseball Association	Grandslam Project Rebuild
Prince Albert Skating Club	Bronson Spinner

OTHER

FIRST NATION/ORGANIZATION	PROJECT
Beardy's & Okemasis First Nation	Golf Tournament
Big River First Nation	BRFN Elders Christmas Celebration
Buffalo River Dene Nation	Christmas Activities
Chakastaypasin Cree Nation	Chakastaypasin Band of the Cree Nation Steven Sanderson/Lyle Opoonechaw Memorial Golf Tournament
LLRIB - Hall Lake	Hall lake Community Christmas Festival
Meadow Lake Tribal Council	Accounting system reporting improvements
Meadow Lake Tribal Council	MLTC Software Licensing Renewals
Northern Prairie Indigenous Peoples Collective Inc.	NPIPCI - Christmas Celebration
PBCN - Urban	PBCN Urban Christmas Dinner
Prince Albert Grand Council	PAGC Promotional Item
Shoal Lake Cree Nation	Shoal Lake Cree Nation Annual Golf Tournament 2024

Mission Statement

Promote the wellbeing of communities and organizations through financial contribution.

FUNDAMENTAL PRINCIPLES →	EQUITY ↓	TRANSPARENCY ↓	ACCOUNTABILITY ↓	INTEGRITY ↓
VISION STATEMENT →	To achieve healthy, prosperous and sustainable communities.			
OBJECTIVES →	To facilitate the distribution of a portion of the net proceeds derived from the Northern Lights Casino for charitable purposes to First Nations charities and organizations in the community in which the Corporation is located and in the surrounding areas.			
PRIORITIES →	Improve Policy and Procedures (Governance)	Improve Community Relations	Improve NLCDC's Role in Supporting Community Issues	Maintain the Quality of Financial Planning and Reporting
MAIN ACTIVITIES →	Planning and Policy Reviews	Raise the Profile	Market NLCDC	Regular Reporting and Financial Analysis
KEY RESULTS →	<ol style="list-style-type: none"> Meeting Frequency and Participation <ul style="list-style-type: none"> Number of Scheduled Meetings Attendance Rate Policy Update and Implementation <ul style="list-style-type: none"> Number of Policies Reviewed Policy Updates Implemented Effectiveness and Impact <ul style="list-style-type: none"> Policy Impact Analysis Feedback Loop Efficiency 	<ol style="list-style-type: none"> Community Engagement <ul style="list-style-type: none"> Event Attendance Count Engagement Actions Social Media Engagement <ul style="list-style-type: none"> Follower Count Engagement Rate Relevance and Impact <ul style="list-style-type: none"> Community Impact Score Awareness Index 	<ol style="list-style-type: none"> Brand Awareness <ul style="list-style-type: none"> Increase in Brand Awareness Reach of Marketing Campaigns Engagement <ul style="list-style-type: none"> Social Media Engagement Website Traffic Customer Feedback and Satisfaction <ul style="list-style-type: none"> Customer Satisfaction Score (CSAT) 	<ol style="list-style-type: none"> Accuracy of Financial Reports Timeliness of Reporting Budget Variance Forecast Accuracy Compliance with Regulatory Standards Audit Results Stakeholder Satisfaction Report Accessibility and Readability Cash Flow Management <ul style="list-style-type: none"> Quarterly updates Board/Shareholder Satisfaction Survey

All programs seeking funding from NLCDC **must meet one or more** of the following criteria:

- Involve partnership initiatives or joint ventures between First Nations and Non-First Nations
- Focus on economic development initiatives
- Focus on services that improve the education, social well-being, and/or health of targeted youth, seniors and families
- Create training and/or employment opportunities
- Involve the community in project delivery or implementation
- Demonstrate cultural sensitivity/awareness
- Are Early Intervention programs (i.e. Addiction Assessment and Treatment, Teenage Pregnancy, Stay in School programs)





NORTHERN LIGHTS
COMMUNITY DEVELOPMENT
CORPORATION



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